



2021 ECONOMIC IMPACT STUDY of the FOODSERVICE PACKAGING INDUSTRY



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Methodology and Documentation

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The 2021 Economic Impact of the Foodservice Packaging Industry

Executive Summary

The Foodservice Packaging Institute Economic Impact Study estimates the economic contributions made by the foodservice packaging industry to the U.S. economy in 2021. John Dunham & Associates conducted this research, which was funded by the Foodservice Packaging Institute. This work used standard econometric models first developed by the U.S. Forest Service, and now maintained by the Minnesota IMPLAN, Inc. Data came from industry sources, government publications and Data Axle.

The study defines the foodservice packaging industry as those firms involved in the production of pulp/paper, plastic, aluminum, multi-material¹ (composed of two or more materials joined together), and wood foodservice packaging products. The study measures the number of jobs, the wages paid to employees, total output as well as taxes paid by the industry and its employees.

Industries are linked to each other when one industry buys from another to produce its own products. Each industry in turn makes purchases from a different mix of other industries, and so on. Employees in all industries extend the economic impact when they spend their earnings. Thus, economic activity started by the foodservice packaging industry generates output and jobs in hundreds of other industries, often in sectors and states far removed from the original economic activity. The impact of supplier firms, and the induced impact created by employees spending their earnings, is calculated using an input/output model of the United States. The study calculates the impact of the industry for the direct, supplier (indirect) and induced (jobs, wages, and economic outputs) at the national and state level.

The study also estimates taxes paid by the industry and its employees. Federal taxes include industry-specific excise and sales taxes, business and personal income taxes, FICA, and unemployment insurance. State and local tax systems vary widely. Direct retail taxes include state and local sales taxes, license fees, and applicable gross receipt taxes. The food service packaging industry pays real estate and personal property taxes, business income taxes, and other business levies that vary in each state and municipality. All entities engaged in business activity generated by the industry pay similar taxes.

The foodservice packaging industry is a dynamic part of the U.S. economy, accounting for about \$103.14 billion in total economic output or roughly 0.43 percent of GDP.² Foodservice packaging products manufacturers directly, or indirectly, supported approximately 348,809 American jobs in 2021. These workers earned over \$24.65 billion in wages and benefits. Members of the industry, and their employees, paid \$8.46 billion in direct federal, state and local taxes, not including state and local sales taxes imposed on packaging products.

¹ Multi-material packaging products are packages that are composed of two or more materials joined together. For example, coated and treated paper.

 ² Based on GDP of \$23,992.36 billion. See: Gross Domestic Product, Fourth Quarter and Year 2021 (Advance Estimate). News Release, US Department of Commerce, Bureau of Economic Analysis, January 27, 2022, online at: https://www.bea.gov/news/2022/gross-domestic-product-fourth-quarter-and-year-2021-advance-estimate.

Summary Results

The Economic Impact of the Foodservice Packaging Industry study measures the impact of the foodservice packaging industry, as defined by the production of a wide range of disposable foodservice packaging products including food containers, boxes, trays, dishes, plates, cups, wraps, bags, cutlery, drinking straws, lids, and napkins on the entire economy of the United States.³ The industry contributes about \$103.14 billion in economic output, or 0.43 percent of GDP and, through its production and distribution linkages, impacts firms in 524 sectors of the US economy.⁴

The foodservice packaging industry includes manufacturers that directly produce foodservice packaging products. All told, these firms, large and small, employ 74,830 and create \$34.73 billion in economic output.

Other firms are related to the foodservice packaging industry as suppliers. These firms produce, sell and provide a broad range of items and services including raw materials, tools or machinery used in the production process, transportation, warehousing, logistics or sales of foodservice packaging. In addition, supplier firms provide a broad range of services, including personnel services, financial services, advertising services, or consulting services. Finally, a number of people are employed in government enterprises responsible for the regulation of the food service packaging industry. All told, we estimate that the foodservice packaging industry is responsible for 137,938 supplier (indirect) jobs. These firms generate about \$43.27 billion in economic activity.

An economic analysis of the foodservice packaging industry also takes additional linkages into account. While it is inappropriate to claim that suppliers to the supplier firms are part of the industry being analyzed,⁵ daily spending by employees of the packaging industry, and those of supplier firms whose jobs are directly dependent on packaging product sales and production, should surely be included. This spending on everything from housing, to food, to educational services and medical care makes up what is traditionally called the "induced impact" or multiplier effect of the packaging industry. In other words, this flow of money, and the jobs it creates, is induced by the production and distribution of food containers, boxes, trays, dishes, plates, cups, wraps, bags, cutlery, drinking straws, lids, napkins, and other related products included in the definition of the foodservice packaging industry. We estimate that the induced impact of the industry is nearly \$25.14 billion, and generates 136,041 jobs, for a multiplier of 0.72.⁶

An important part of an impact analysis is the calculation of the contribution of the industry to the public finances of the community. In the case of the packaging industry, the traditional direct taxes paid by the firms and their employees provide nearly \$8.46 billion in revenues to the federal, state and local governments. These figures do not include state and local sales taxes paid on packaging goods purchases themselves.

Table 1 (on the following page) presents a summary of the total economic impact of the industry in the United States. Summary tables for each state are included in the Output Model, which is discussed in the following section.

³ The following were excluded from the study: egg cartons, bottle caps, bottles, meat trays, etc.

⁴ Economic sectors are based on IMPLAN sectors.

⁵ These firms would more appropriately be considered as part of the supplier firms' industries.

⁶ Often, economic impact studies present results with very large multipliers – as high as 4 or 5. These studies invariably include the firms supplying the supplier industries as part of the induced impact. John Dunham & Associates believes that this is not an appropriate definition of the induced impact and as such limits this calculation to only the effect of spending by direct and supplier (indirect) employees.

	Direct	Supplier	Induced	Total
		(Indirect)		
Output	\$34,726,521,300	\$43,272,849,400	\$25,139,109,500	\$103,138,480,200
Jobs	74,830	137,938	136,041	348,809
Wages	\$6,070,210,600	\$10,670,285,700	\$7,904,729,000	\$24,645,225,300
Taxes				\$8,463,872,400

Table 1: Economic Contribution of the Foodservice Packaging Industry

Output Model

John Dunham & Associates, Inc. produced the Economic Impact study for Foodservice Packaging Institute. The analysis consists of a number of parts, each of which will be described in the following sections of this document. These include data, models, calculations, and outputs that are presented in output sheets and tables. As such, there is no book – no thick report – outlining the impact of the industry, but rather a system of models and equations that can be continuously updated.

Economic Impact Modeling – Summary

The Economic Impact Study begins with an accounting of the direct employment in the domestic manufacture of the foodservice packaging products. The data come from a variety of government and private sources.



It is sometimes mistakenly thought that initial spending accounts for all of the impact of an economic activity or a product. For example, at first glance it may appear that consumer expenditures for a product are the sum total of the impact on the local economy. However, one economic activity always leads to a ripple effect whereby other sectors and industries benefit from this initial spending. This inter-industry effect of an economic activity can be assessed using multipliers from regional input-output modeling.

The economic activities of events are linked to other industries in the state and national economies. The activities required to produce a paper food container for example, from shipping the rolls of kraft paper from the paper mill to custom design of the product generate the direct effects on the economy. Regional (or indirect) impacts occur when these activities require purchases of goods and services such as kraft paper or electricity from local or regional suppliers. Additionally, induced impacts occur when workers involved in direct and indirect activities spend their wages. The ratio between the induced economic impact and direct impact is termed the multiplier. The framework in the chart above illustrates these linkages.

This method of analysis allows the impact of local production activities to be quantified in terms of final demand, earnings, and employment in the states and the nation as a whole.

Once the direct impact of the industry has been calculated, the input-output methodology discussed below is used to calculate the contribution of the supplier sector and of the re-spending in the economy by employees in the industry and its suppliers. This induced impact is the most controversial part of economic impact studies and is often quite inflated. In the case of the Foodservice Packaging Institute model, only the most conservative estimate of the induced impact has been used.

Model Description and Data

This analysis is based on data provided by Data Axle, the Foodservice Packaging Institute, and the federal government. The analysis utilizes the Minnesota IMPLAN, Inc Model in order to quantify the economic impact of the packaging industry on the economy of the United States.⁷ The model adopts an accounting framework through which the relationships between different inputs and outputs across industries and sectors are computed. This model can show the impact of a given economic decision – such as a factory opening or operating a sports facility – on a predefined, geographic region. It is based on the national income accounts generated by the US Department of Commerce, Bureau of Economic Analysis (BEA).⁸

Every economic impact analysis begins with a description of the industry being examined. In the case of the Foodservice Packaging Institute model, the foodservice packaging industry is defined as the production of a wide range of products including food containers, boxes, trays, dishes, plates, cups, wraps, bags, cutlery, drinking straws, lids, and napkins. Egg cartons, bottle caps, bottles, meat trays, etc. are not included in the analysis.

The IMPLAN, Inc model is designed to run based on the input of specific direct economic factors. It uses a detailed methodology (see IMPLAN Methodology section) to generate estimates of the other direct impacts, tax impacts and supplier and induced impacts based on these entries. In the case of the Foodservice Packaging Institute Economic Impact Model, direct employment in the foodservice packaging industry is a base starting point for the analysis. Direct employment is based on data provided to John Dunham & Associates by Data Axle as of December 2021, data from the Foodservice Packaging Institute, and United States census data. Data Axle data is recognized nationally as a premier source of micro industry data. Their database contains information on over 15 million businesses in the United States.⁹ It is used extensively for credit reporting, and according to the vendor, encompasses about 98 percent of all business enterprises in the country. This data is gathered at the facility level; therefore, a company with a manufacturing plant, warehouse and sales office would have three facilities, each with separate employment counts. Since the Data Axle data are adjusted on a continual basis, staff from John Dunham & Associates scanned the data for discrepancies.

Once the initial direct employment figures have been established, they are entered into a model linked to the IMPLAN database. The IMPLAN data are used to generate estimates of direct wages and output. Wages are derived from data from the U.S. Department of Labor's ES-202 reports that are used by IMPLAN to provide annual average wage and salary establishment counts, employment counts and payrolls at the county level. Since this data only covers payroll employees, it is modified to add information on independent workers, agricultural employees, construction workers, and certain government employees. Data are then adjusted to account for counties where non-disclosure rules apply. Wage data include not only cash wages, but health and life insurance payments, retirement payments and other non-cash compensation. It includes all income paid to workers by employers.

Total output is the value of production by industry in a given state. It is estimated by IMPLAN from sources similar to those used by the BEA in its RIMS II series. Where no Census or government surveys are available, IMPLAN uses models such as the Bureau of Labor Statistics Growth model to estimate the missing output.

⁷ The model uses 2018 input/output accounts.

⁸ RIMS II is a product developed by the U.S. Department of Commerce, Bureau of Economic Analysis as a policy and economic decision analysis tool. IMPLAN was originally developed by the US Forest Service, the Federal Emergency Management Agency and the Bureau of Land Management. It was converted to a user-friendly model by the Minnesota IMPLAN, Inc in 1993.

⁹ Data Axle is the leading provider of business and consumer data for the top search engines and leading in-car navigation systems in North America. Data Axle gathers data from a variety of sources, by sourcing, refining, matching, appending, filtering, and delivering the best quality data. Data Axle verifies its data at the rate of almost 100,000 phone calls per day to ensure absolute accuracy.

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The model also includes information on income received by the federal, state, and local governments, and produces estimates for the following taxes at the federal level: corporate income; payroll, personal income, estate and gift, and excise taxes, customs duties; and fines, fees, etc. State and local tax revenues include estimates of: corporate profits, property, sales, severance, estate and gift and personal income taxes; licenses and fees and certain payroll taxes.

While IMPLAN is used to calculate the state level impacts, Data Axle data provide the basis for legislative district level estimates. Publicly available data at the county and congressional district level is limited by disclosure restrictions, especially for smaller sectors of the economy. Our model therefore uses actual physical location data provided by Data Axle in order to allocate jobs – and the resulting economic activity – by physical address or when that is not available, zip code. For zip codes entirely contained in a single congressional district, jobs are allocated based on the percentage of total sector jobs in each zip code. Physical locations are based on either actual address of the facility, or the zip code of the facility, with facilities placed randomly throughout the zip code area. All supplier (indirect) jobs are allocated based on the percentages of a state's employment in that sector in each of the districts. Again, these percentages are based on Data Axle data.

IMPLAN Methodology¹⁰

Francoise Quesnay one of the fathers of modern economics, first developed the analytical concept of inter-industry relationships in 1758. The concept was actualized into input-output analysis by Wassily Leontief during the Second World War, an accomplishment for which he received the 1973 Nobel Prize in Economics.

Input-Output analysis is an econometric technique used to examine the relationships within an economy. It captures all monetary market transactions for consumption in a given period and for a specific geography. The IMPLAN model uses data from many different sources – as published government data series, unpublished data, sets of relationships, ratios, or as estimates. The Minnesota IMPLAN, Inc gathers this data, converts it into a consistent format, and estimates the missing components.

There are three different levels of data generally available in the United States: federal, state and county. Most of the detailed data is available at the county level, and as such there are many issues with disclosure, especially in the case of smaller industries. IMPLAN overcomes these disclosure problems by combining a large number of datasets and by estimating those variables that are not found from any of them. The data is then converted into national input-output matrices (Use, Make, By-products, Absorption and Market Shares) as well as national tables for deflators, regional purchase coefficients and margins.

The IMPLAN Make matrix represents the production of commodities by industry. The Bureau of Economic Analysis (BEA) Benchmark I/O Study of the US Make Table forms the bases of the IMPLAN model. The Benchmark Make Table is updated to current year prices, and rearranged into the IMPLAN sector format. The IMPLAN Use matrix is based on estimates of final demand, value-added by sector and total industry and commodity output data as provided by government statistics or estimated by IMPLAN. The BEA Benchmark Use Table is then bridged to the IMPLAN sectors. Once the re-sectoring is complete, the Use Tables can be updated based on the other data and model calculations of interstate and international trade.

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This section is paraphrased from IMPLAN Professional: Users Guide, Analysis Guide, Data Guide, Version 2.0, MIG, Inc., June 2000.

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In the IMPLAN model, as with any input-output framework, all expenditures are in terms of producer prices. This allocates all expenditures to the industries that produce goods and services. As a result, all data not received in producer prices is converted using margins which are derived from the BEA Input-Output model. Margins represent the difference between producer and consumer prices. As such, the margins for any good add to one. If, for example, 10 percent of the consumer price of a can is from the purchase of raw aluminum, then the aluminum margin would be 0.1.

Deflators, which account for relative price changes during different time periods, are derived from the Bureau of Labor Statistics (BLS) Growth Model. The 224 sector BLS model is mapped to the 544 sectors of the IMPLAN model. Where data are missing, deflators from BEA's Survey of Current Businesses are used.

Finally, one of the most important parts of the IMPLAN model, the Regional Purchase Coefficients (RPCs) must be derived. IMPLAN is derived from a national model, which represents the "average" condition for a particular industry. Since national production functions do not necessarily represent particular regional differences, adjustments need to be made. Regional trade flows are estimated based on the Multi-Regional Input-Output Accounts, a cross-sectional database with consistent cross interstate trade flows developed in 1977. These data are updated and bridged to the 544 sector IMPLAN model.

Once the databases and matrices are created, they go through an extensive validation process. IMPLAN builds separate state and county models and evaluates them, checking to ensure that no ratios are outside of recognized bounds. The final datasets and matrices are not released before extensive testing takes place.